



2024 BeHeard Survey

Department of External Relations

Presented by:

Organisation Effectiveness Team (People Services)



Executive Summary

The Department of External Relations have seen improvements made year on year with a 33.4 point increase in BCI score year on year.

The Department of External Relations are now placed firmly in the 'ones to watch' or 'good' category.

Improvements were observed across six of the eight factors of engagement with a further factor remaining the same year on year.

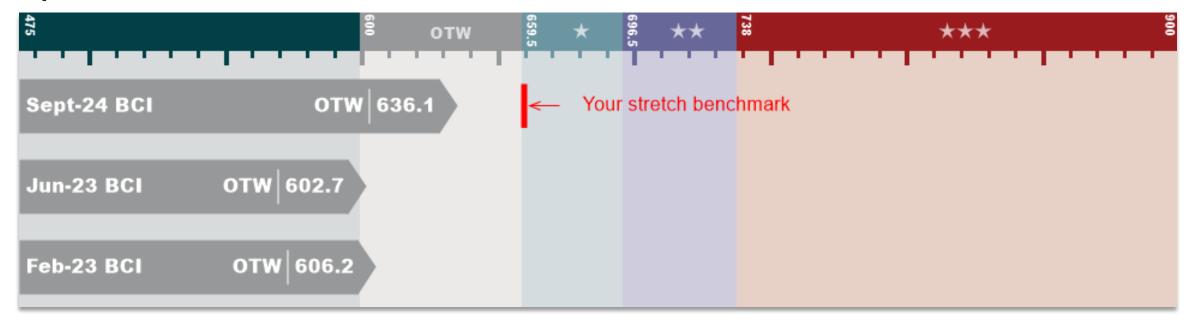
A particular cause of celebration is that the factor for Personal Growth, improved by nine percentage points, as well as My Company and My Manager both improving by seven percentage points.

Efforts will be made to look at Wellbeing in this department as it was the only factor score to decrease year on year, albeit only by two percentage points.





Department of External Relations



- The BCI score is a recognised standard for employee engagement calculated by combining the responses to the core statements in the survey, relating to the 8 Factors of Engagement
- The score is on a scale of 0-1000, although most companies fall between 475 and 900

OTW is Good

★ is Very Good

★★ is Outstanding

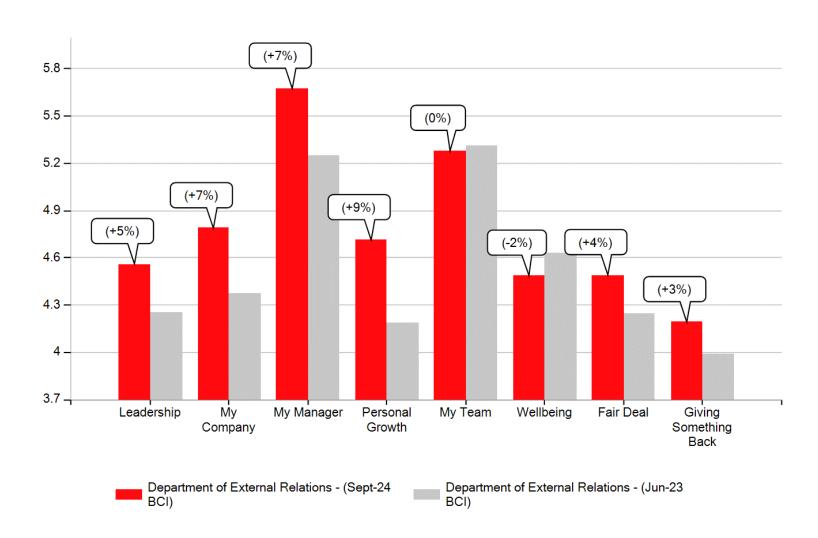
★★★ is World Class

8 Factors of Engagement



Comparison against previous survey

- The chart on this slide shows the difference in scores since the last survey in June 2023
- The differences are shown as percentage point differences
- An increase from 2 to 4 on a 7-point scale can be expressed as either 100% (relative change) or 33 percentage points (absolute change)

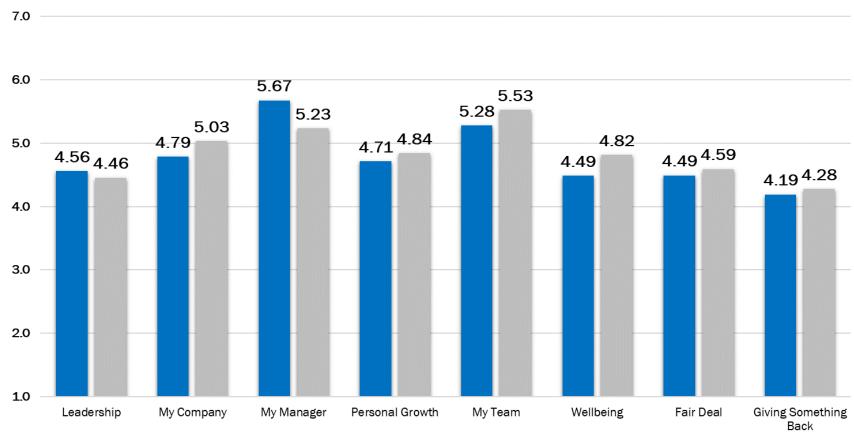


8 Factors of Engagement



Department of External Relations vs GoJ

- The 8 factor scores are based on the core 24 statements in the survey
- Each factor is scored on a scale of 1 to 7



■ Department of External Relations

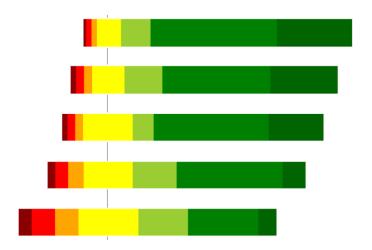
■ Government of Jersey





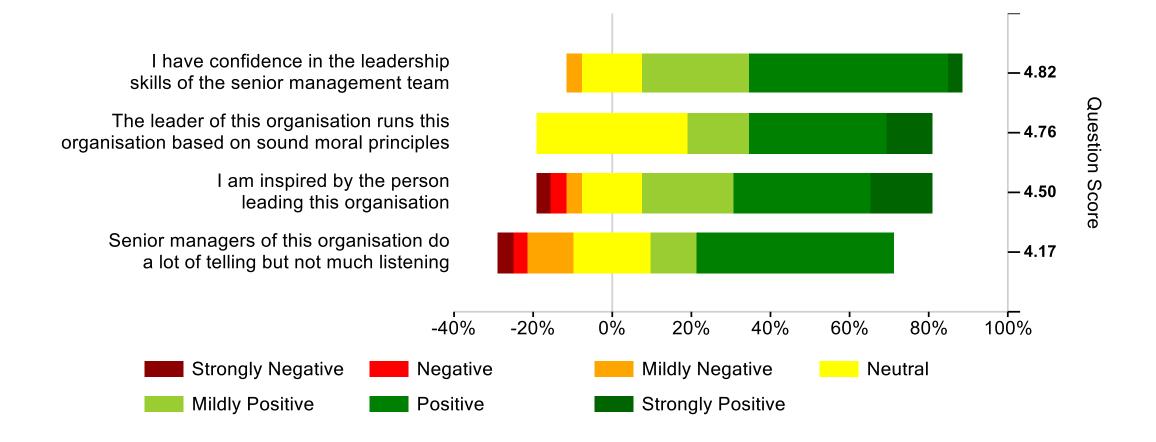
Introduction to heatmaps

- The heatmaps show a breakdown of responses to statements in each factor
- Regardless of the wording of statements (positive or negative) 1 is always the lowest and 7 the highest
- Green portions of the heatmaps on the right-hand side are positive even if the statement is worded negatively
- The statements are shown in order of highest to lowest scores



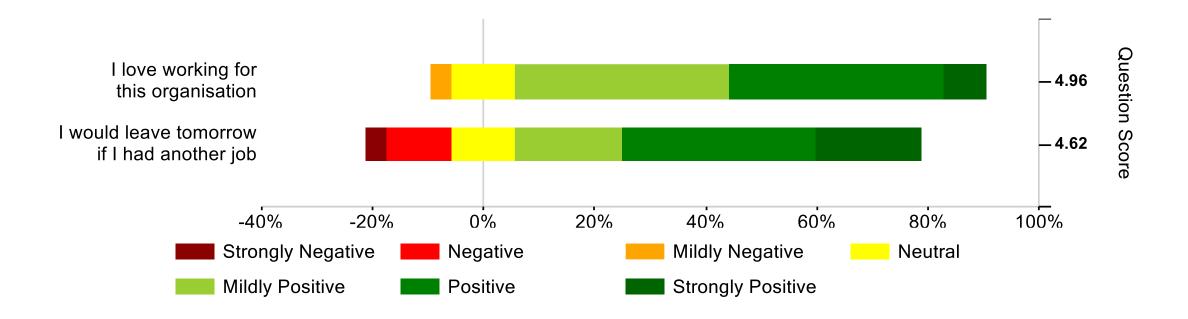
Leadership





My Company





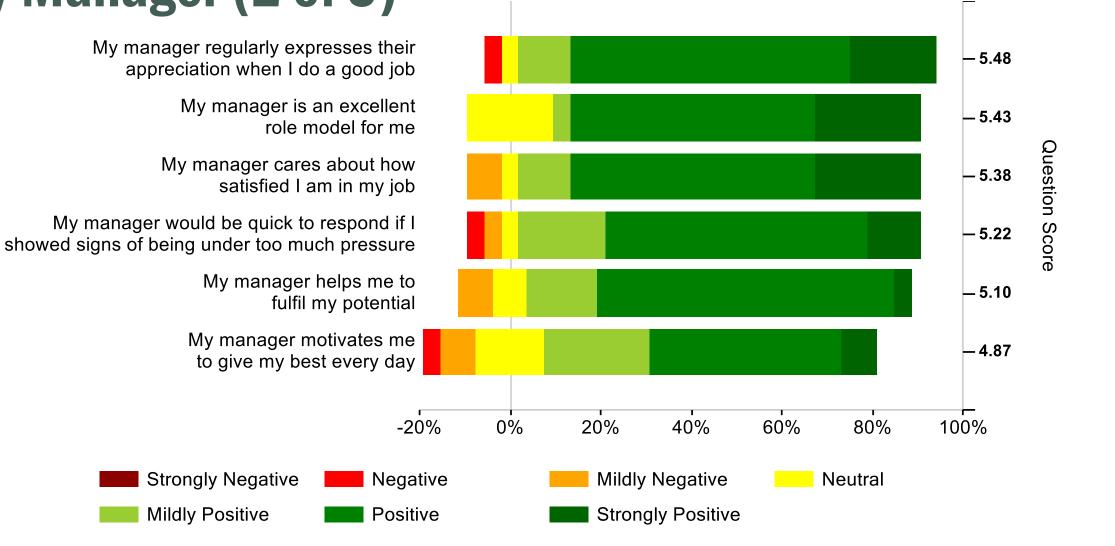
My Manager (1 of 3) I feel that I lack **- 5.96** support from my manager I feel that my manager talks - 5.77 openly and honestly with me **Question Score** My manager cares about **- 5.75** me as an individual My manager shares important **-** 5.68 knowledge and information with me I have confidence in the **- 5.66** leadership skills of my manager My manager does a lot of **-** 5.64 telling but not much listening -20% 0% 20% 40% 60% 80% 100% **Strongly Negative** Negative Mildly Negative Neutral

Strongly Positive

Mildly Positive

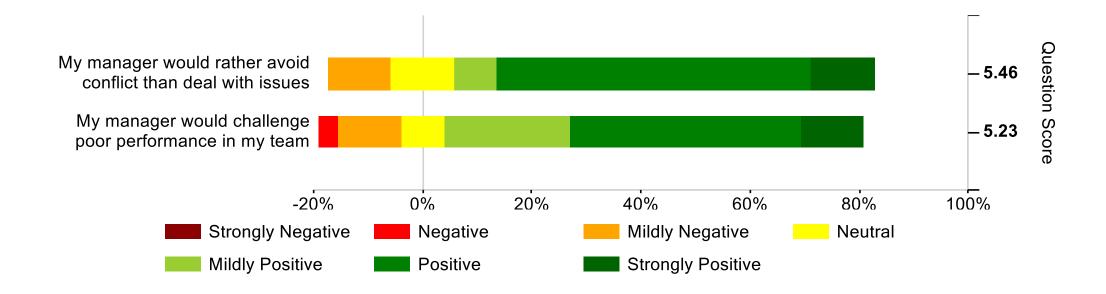
Positive

My Manager (2 of 3)



My Manager (3 of 3)

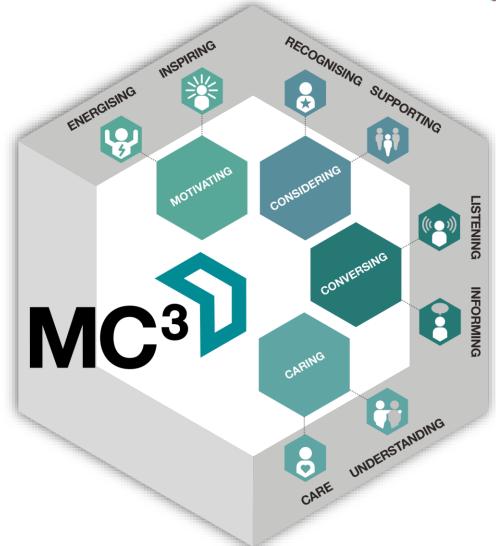








- MC³ allows all eligible managers to see how they scored in 4 key behaviour areas
- The scores are based on a manager's direct report's answers to 19 of the statements in the survey
- A manager needs a minimum of 3 responses from their direct reports in order to see their personal scores



MC₃



verall
ó
MC3

Motivates	Inspiring	Energising
_		

Considers	Recognising	Supporting

Listening	Informing	Cares	

Cares	Understanding	Caring
	Und	

3*	Manager
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82.58
-7

81.28	82.22	81.16
ڻ	-10	-9

83.33	85.42	83.33
-8	-9	-9

85.42	84.79	87.50
-7	-6	-9

84.00	83.33	84.72
-8	-8	-9

2* Manager

76.71	
-1	

74.99	74.79	75.02
-3	-3	-3

77.33	79.17	76.98
-2	-3	-2

77.78	77.38	78.13
-2	-2	-2

72.12 71.93 72.30	72.12
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78.52	78.32	78.72
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75.50	74.89	76.11
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1* Manager

71.46
4

75.38

69.67	68.52	70.04
2	3	2

72.04	72.73	72.07
3	3	3

74.96	73.33	76.34
4	5	2

71.89	71.67	72.62
4	3	3

Ones to Watch Manager

65.34
10

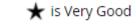
62.59	59.33	67.88
10	13	4

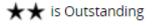
66.88	63.19	62.80
8	13	12

67.06	63.28	65.40
11	15	13

64.09	66.28	67.02
11	9	9

OTW is Good

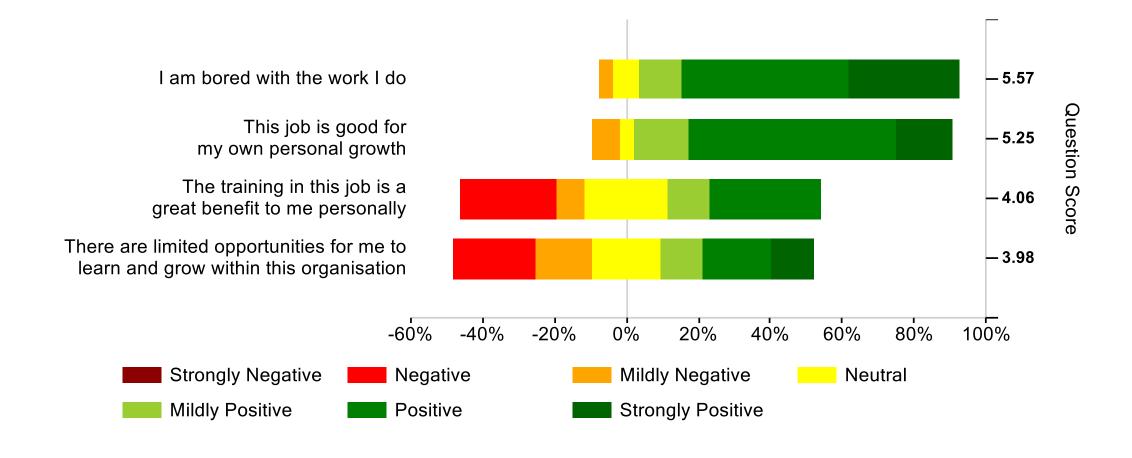






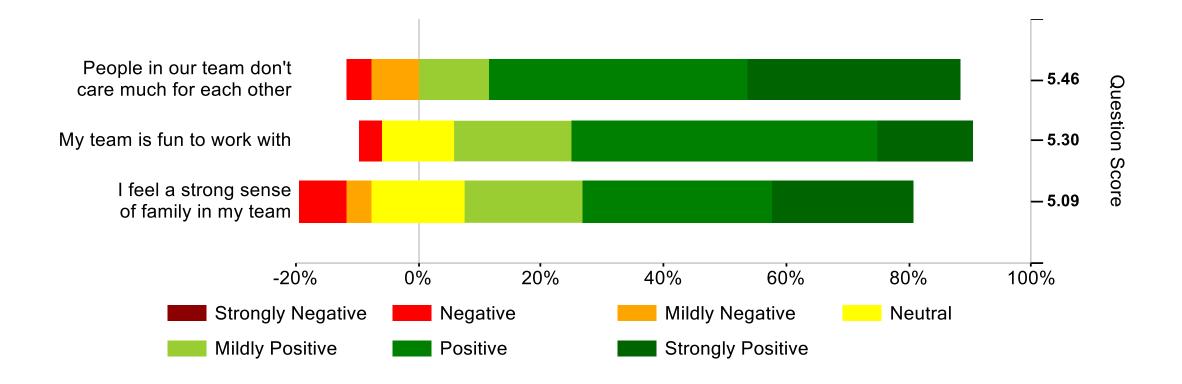
Personal Growth





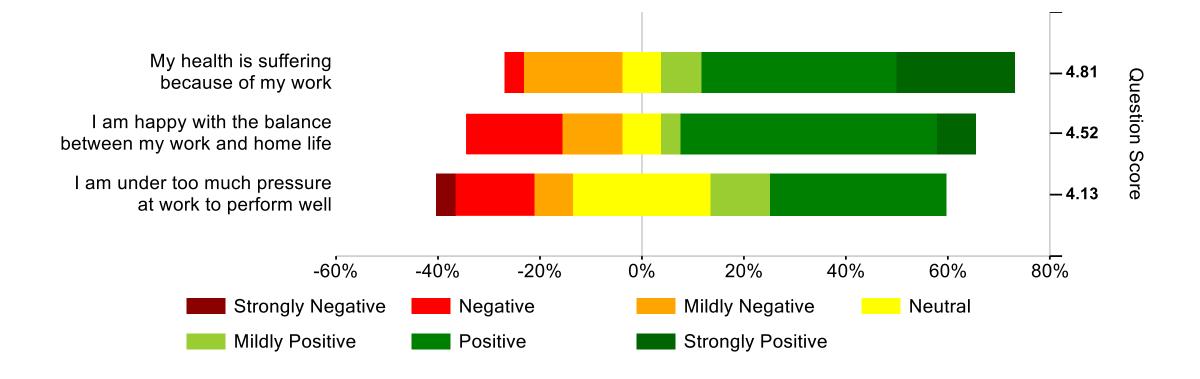
My Team





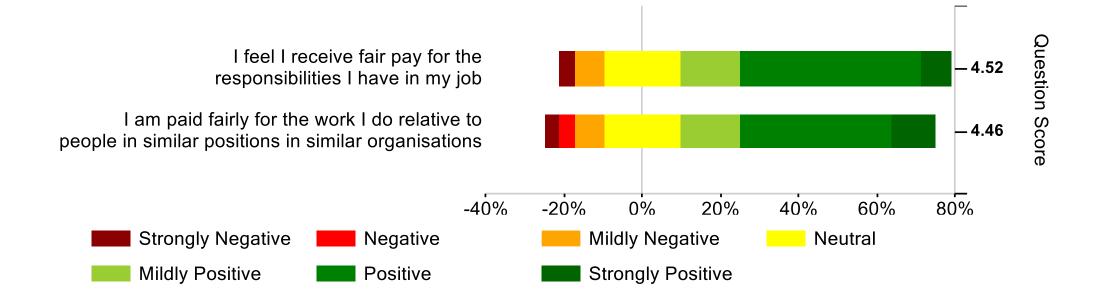
Wellbeing





Fair Deal





Giving Something Back



This organisation is keen to help people from disadvantaged backgrounds

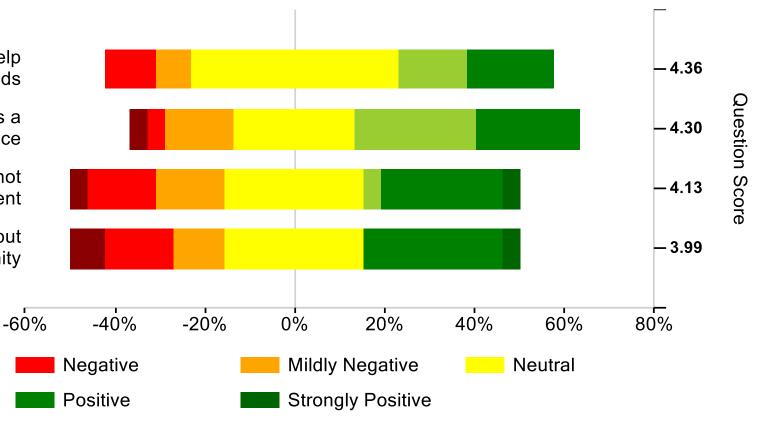
This organisation has a strong social conscience

Strongly Negative

Mildly Positive

I believe this organisation does not do enough to protect the environment

I think this organisation should put more back into the local community



Feedback

